



Zest Academy Trust
Code of Conduct

Academy Council Members

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It is important that confidence in the good governance and probity of the board of the Trust is maintained. In order to assist the board of Trustees (the board) achieve this, each Academy in the Trust has adopted this code of conduct for Academy Council Members who make up the Academy Council (the code).

The Academy Council is the Academy's accountable body responsible to the Trust for the conduct of the Academy and for promoting high standards. The Academy Council aims to ensure that students and pupils are attending a successful school which provides them with a good education and supports their well-being.

The Academy Council is responsible to the Trust for its actions and is expected to follow the expectations of council members as laid down by the Trust. These expectations mirror those which apply to board of directors of the Trust, as follows;

The Academy:

- Aims to establish a Academy Council that is competent, accountable, independent and diverse that promotes best practice in governance
- The Trust shall use 'The Good Governance Standard for Public Services' and the 'Competency Framework' to help the Academy Council achieve good governance but also as a tool to regularly assess the strengths and weaknesses of the academy's governance practice and improve it.
- Aims to make sure that its Academy Council Members promote and uphold high standards of conduct, probity and ethics
- Each Academy Council Member shall uphold the seven principles of public life identified by the Nolan Committee on Standards in public life (May 1996).
- Requires its Academy Council Members to act in accordance with the Trust's articles of association and associated scheme delegation (the articles) and the code

Each Academy Council Member shall obey the articles and decisions taken by the Trustees and Academy Council in accordance with the articles.

Application of the code

This code applies to all Academy Council Members when exercising any of the board's powers delegated to them under the articles.

By accepting appointment to the Academy Council, each Academy Council Member agrees to accept the provisions of this code.

The Good Governance Standard for Public Services

The standard prepared by the Independent Commission on Good Governance in Public Services in 2005 comprises six core principles of good governance, each with its supporting principles. Set out below is an extract of these core principles.

1. Good governance means focusing on the organisation's purpose and on outcomes for citizens and service users.

We will:

- Be clear about the Academy's purpose and its intended outcomes for citizens and pupils
 - Make sure that pupils receive a high-quality education
 - Make sure that taxpayers receive value for money
2. Good governance means performing effectively in clearly defined functions and roles.

We will:

- Be clear about the functions of the Academy Council
 - Be clear about the responsibilities of non-executives, and the executive, and making sure that those responsibilities are carried out
 - Be clear about relationships between Academy Council Members and the public
3. Good governance means promoting values for the whole organisation and demonstrating the values of good governance through behaviour.

We will:

- Put organisational values into practice
 - Behave in ways that uphold and exemplify effective governance
4. Good governance means taking informed, transparent decisions and managing risk.

We will:

- Be rigorous and transparent about how decisions are taken
 - Have and use good quality information, advice and support
 - Make sure that an effective risk management system is in operation
5. Good governance means developing the capacity and capability of the academy council to be effective

We will

- Make sure that appointed and elected council members have the skills, knowledge and experience they need to perform well
 - Develop the capability of people with governance responsibilities and evaluate their performance, as individuals and as a group
 - Strike a balance, in the membership of the board, between continuity and renewal
6. Good governance means engaging stakeholders and making accountability real.

We will:

- Understand formal and informal accountability relationships

- Take an active and planned approach to dialogue with accountability to the public
- Take an active and planned approach to responsibility to staff
- Engage effectively with institutions

Nolan Principles

The board expects each Academy Council Member to uphold the following principles based on the Nolan Committee's work:

- Selflessness – take decisions solely based on the vision and values of the Trust
- Integrity – not be compromised in carrying duties by outside organisations or personal interest
- Objectivity – remain impartial and ensure choices are made on merit alone
- Accountability – be responsible for decisions and actions
- Openness – give reasons for actions wherever possible and restrict information only when the wider public interest clearly demands
- Honesty – declare any private interests and take steps to resolve any conflicts arising in a way that protects the public interest
- Leadership – promote these principles by example

Additionally, the board expects Academy Council Members to promote equality and diversity in all aspects of the Academy's governance and when carrying out any of their functions.

Duties & Responsibilities of Academy Council Members

Academy Council Member shall:

- Fulfil their responsibilities and duties as Academy Council Members in good faith and:
 1. Act in the best interest of the Academy
 2. Secure the proper and effective use of the Academy's property
 3. Act personally in all respects
 4. Act within the scope of the authority given to them and the board or Academy Council Members by law, by regulations or by the articles
 5. Use the reasonable skill and care when making decisions
- Act in accordance with the articles from time to time
- Be committed to the Trust's values and objectives (including equal opportunities), to contribute to and share responsibility for the Academy

Council decisions, to read Academy Council papers and to attend meetings, training sessions and other relevant events

- Declare all interests they have as required by the articles and the general law and to comply with any rules requiring withdrawal from a meeting where this is required because of an interest
- Respect the confidentiality of information that they may have access to as a council member of the Academy and keep confidential the affairs of the Academy Council
- Inform the clerk to the Academy Council as soon as possible should any changes to their circumstances occur during their term as council member, including if:
 1. There are any changes to the interest which have been declared
 2. They become, or cease to be, a company director, board member or trustee of another company or charity
 3. Their occupation changes
 4. They move house
 5. They become employed by the Academy

Breaches of the Code

Every Academy Council Member is under a duty to report any breach of this code or any grounds for believing that a breach of the code has occurred to the Academy Council Chair (and if the allegation is about the Chair, to the Vice-Chair).

Failing to report a breach of the code is itself a breach of the code

Any breach of this code will be treated extremely seriously by both the Academy Council and the Academy and may result in suspension or removal from the Academy Council Member.

In the event of a breach of this code each Academy Council Member agrees to participate fully in any investigations procedure instigated by the Academy Council and to abide by any sanction that may be imposed on them by the Academy Council for such breach.

Review

The Chair of the Board will be responsible for ensuring that this code of conduct is kept under review.